

CURRICULUM VITÆ
DAVID REES EVANS, Ph.D.

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Education: Ph.D. English, University of Virginia, January 1994.
Dissertation: *The Literature of European Travel and the Question of Authority, 1640-1714*. Director: Dr. Katharine Eisaman Maus. Defended October 1993.
M.A. English, University of Virginia, May 1987.
University of Birmingham Shakespeare Summer School, Stratford-upon-Avon, 1988.
B.A. *cum laude* English, Pomona College, May 1985.

Postdoctoral: Professional Certificate in Campus Sustainability Leadership, University of Vermont Institute for Global Sustainability, July 2010. Directed by Deborah Rowe.

“Habits of Reading in Early Modern England.” NEH Summer Institute for College Teachers, Folger Shakespeare Library, June-July 1997. Directed by Steven Zwicker.

“Sappho and Lady Mary Wroth: Major Writers of Antiquity and the Renaissance.” NEH Summer Institute for College Teachers, University of Maryland, May-July 1994. Directed by Jane Donawerth and Judith Hallett.

Employment History: Interim President, American University in Bulgaria, Blagoevgrad (June 2019-August 2023).

President, Southern Vermont College (January 2015-May 2019).

Vice President for Academic Affairs, Dean of the Faculty and Professor of English, Buena Vista University, Storm Lake, Iowa (July 2008-December 2014).

Dean, Petree College of Arts and Sciences and Professor of English (tenured), Oklahoma City University (2005-2008).

Chair and Professor of English (tenured), Department of English, Speech and Journalism, Georgia College & State University, Milledgeville (2000-2005).

Associate Professor and Chair (1996-2000, tenured), Assistant Professor (1993-1996), Instructor (1991-1993), and Visiting Instructor (1990-1991) of English, Cornell College, Mount Vernon, Iowa.

Administrative Experience and Service Activities:

The American University in Bulgaria. (Approximately 1,100 undergraduate and 50 graduate students from 42 countries, 300 full- and part-time employees, \$16 million annual budget).

- Chief Executive Officer overseeing all aspects of the institution.

- Collaboration with Board of Trustees in reforming board processes; selection and implementation of a virtual boardbook solution; drafting of several sections of extensively revised board handbook.
- Primary drafter and editor of all NECHE documents in FY2020 and FY2021, including emergency distance-learning authorization and mid-cycle review report (48 pp.).
 - Served as Accreditation Liaison Officer with NECHE from June 2019 until arrival of new provost in summer 2022.
- Strategic Planning Committee, 2020-2023.
 - Oversaw initial implementation of the plan approved in May 2022, including campus planning, capital planning for expansion of residence-hall space, enrollment growth plans.
 - Oversaw hiring of external, U.S.-based campus planning consultants and initial engagement, leading to presentation to the Board of Trustees in September 2023.
 - As part of strategic plan, conceived and implemented the Center for Information, Democracy, and Citizenship to address regional democratic backsliding, oligarchic government and media corruption and capture, disinformation, and other matters relevant to AUBG's mission to support democratic development in post-communist Southeastern Europe. Hired director for FY2023 and supported planning and implementation of initial programming.
- Managed all aspects of institutional response to COVID-19 pandemic, including transition to online instruction, enrollment and financial planning, communication, and health and safety.
 - Fewer than 15 student cases on campus, no community transmission among faculty, staff, and students. Maintained enrollment and balanced budget in FY2020, FY2021, and FY2022.
- Implemented and fundraised for Student Support Fund (over \$900,000 in FY2020 and FY2021, at least \$750,000 for FY2022, and \$500,000 for FY2023) to supplement financial aid for students adversely affected by COVID-19 and then the Ukraine war.
 - Gave back 15% of my base salary to support COVID-affected students in FY2021.
 - Awards made to approximately 30% of undergraduate student body; residual used in FY2023.
 - Sole author of successful \$145,000 grant from the U.S.-Russia Foundation to support Russian students enduring financial hardship due to Ukraine war, FY2023.
- Oversaw budget adjustments and restructuring in FY2020; financial results swung from \$250,000 deficit to \$1M surplus, with first cash operating surplus in many years.
 - FY2022 budget surplus \$353,000 despite unbudgeted increase in utility expenses of over \$400,000.
 - FY2023 budget surplus nearly \$1 million.
- Undergraduate enrollment increase from 920 to 1,050 from Fall 2019 to Spring 2023;
 - Fall 2023 enrollment was 1,100.
- With Vice-President for Finance and Administration, presented multiple financial scenarios and potential budget actions to support operations under pandemic regulations, travel restrictions, and other outside forces for FY2021, FY2022, and FY2023.
- Successfully completed two matching grants in calendar 2022, \$1 million from the America for Bulgaria Foundation and \$650,000 from the estate of a former faculty member.
- Oversaw budget and financial aid adjustments to compensate for loss of ABF scholarship funding (nearly \$2 million annually) due to actions of previous administration.

- Rebuilt and managed critical external relationships, including with the America for Bulgaria Foundation, the American Chamber of Commerce, and the United States Embassy for Bulgaria.
- Rebuilt trust with Alumni Association, resulting in increased alumni engagement and successful alumni pledge drive exceeding its fundraising goal (\$300,000) by 12% as of 12/1/2019. Total raised in calendar 2020 over \$458,000, surpassing previous records when major gifts are excluded. Individual donations for calendar 2022 about \$525,000.
- Reformed multiple processes after previous administration's failure to cooperate with internal auditors and to provide proper notice to external auditors.
 - Restored relationship with external auditors (Deloitte) to ensure continuity and oversight of critical processes and institutional integrity after previous administration's failure to report American for Bulgaria Foundation claw-back of over \$1M in unspent scholarship funds as post-audit adjusting event in FY2019.
- Extensive collaboration with legal counsel on multiple critical matters including longstanding donor estate litigation concerning extensive real estate bequests.
- Reorganized multiple related functions and processes and continuous relationship with internal auditors and Board audit committee to ensure effective and durable reforms.
- Recruited and hired new Vice-President for Finance and Administration, Provost, Director of HR, Clerk to the Board of Trustees, Vice-President for Advancement, Vice-President for Admissions, and several other key positions.
 - Created and hired for new position, Vice President for Strategy and Institutional Effectiveness, to assist in comprehensive strategy and policy review and implementation.
- Restructured Dean of Students' office and services to improve student experience and follow best practices in student affairs and recruited new Dean of Students.
- Constituted new Strategic Marketing and Strategic Enrollment Management committees to integrate recruitment, retention, and university communications to reduce duplication of effort and increase collaboration across divisions.
- Constituted Sustainability Committee, including student, staff, and faculty representation to recommend approaches to improving campus sustainability and to partner with external entities, including the Municipality of Blagoevgrad, on various sustainability initiatives.
- Significantly improved relations with the municipal government in Blagoevgrad, including close cooperation with the mayor's office on multiple initiatives including several programs featuring American culture.
- Increased emphasis on student civic engagement, formalizing and documenting processes and projects. Supported Dean of Students in earning certificate in civic education from the Open Society University Network.
 - Successfully solicited \$100,000 gift to create "sinking fund" to support student civic projects, including digital documentation for local history museum as well as multiple small local and regional projects, travel to international programs, and other relevant matters.
 - Gift created multiple matching opportunities, including grants from the U.S. Embassy and the America for Bulgaria Foundation.
- Analysis, in cooperation with HR, of staffing and compensation levels and development of staffing plans, including budgeting for and implementing an 8% across-the-board inflation adjustment in all salaries for FY2022.
- Alumni-event, student-recruitment, and fundraising travel to North Macedonia, Serbia, Belgium, England, Albania, and the United States.

Southern Vermont College. (Approximately 350 FTE students, 100 full- and part-time employees, 12 NCAA DIII sports programs, \$11 million annual budget)

- Oversaw closing of the College, including all legal, regulatory, administrative, and employment aspects (one of three small private colleges to close in Vermont in 2019 due to declining enrollment and consequent financial stress).
 - Oversaw all aspects of teach-out agreements, including 100% transfer of JRCERT-accredited Radiologic Sciences program to the Massachusetts College of Liberal Arts.
 - Ensured that essentially all continuing students had multiple transfer options at comparable cost and without additional time-to-degree.
 - Ensured full payment to all employees of all salary and benefit obligations.
- Chief executive officer responsible for all areas of operations.
- Direct reports: Executive Vice President for Finance and Administration; Vice President for College Advancement; Vice President for Enrollment Management; Dean of the Faculty; Dean of Students; Director of Athletics; Director of Mountaineer Scholars Program/Director of Diversity Initiatives.
- Recruited entirely new, significantly more qualified cabinet-level administration between January 2015 and June 2016.
 - Redefined all cabinet officers' roles and created position for VP for College Advancement.
- Supported and led, with VP EM, development and implementation of full "enrollment management" model linking recruitment, retention, academic support, and student life and conduct to increase student success and retention.
 - 4-year graduation rate went from <30% to 42% between 2015 and 2019.
 - Change was so significant that IPEDS staff conducted verification call with Office of Institutional Research.
- Provided general leadership in defining and supporting college's mission, vision, and values.
 - Creation and approval of new mission statement effective January 2016 to increase and clarify emphasis on students' potential for growth.
- Oversaw and directed all board of trustees relations and recruitment of new board members.
- Oversaw all fundraising efforts (over \$2.5 million in FY2016; over \$1.5 million in FY17 and FY18).
- Secured gift of Bennington Center for the Arts, appraised at \$4.2 million, and a portion of the collection valued at approximately \$1 million+. Largest gift in SVC history.
- Solicited and received gift of \$50,000 to support conceptual development of new building and worked with architects to create initial plans and fundraising collaterals. Secured \$1.1M matching grant commitment for construction.
- Management, with Chair of Board of Trustees and EVP for Finance and Administration, of all external financial arrangements, including negotiation with banks and third-party guarantor on pre-existing covenant defaults.
 - Voluntarily reduced salary to address budgetary challenges from FY2016 through closing of the college.
- New England Collegiate Conference representative to the NCAA Division III Presidents' Advisory Council, 2017-2019.
- Primary manager and participant in relations with the Bennington and regional community:
 - Greatly increased SVC's emphasis on involvement in the Bennington community, including student internships, practica, and employment; service-learning opportunities; community service and volunteerism; and participation in town events.
 - Negotiated partnership (2018) with Southwestern Vermont Health Care, Inc., to create jointly appointed Chair of Division of Nursing and Health Services and

SVHC Chief Nursing Officer. Partnership also includes tuition support for SVHC RNs to complete their BSN and guaranteed employment and student debt relief for SVC nursing graduates who agree to serve SVHC (<https://svhealthcare.org/news/2018/08/SVHC-SVC-Affiliate/>).

- Critically involved in numerous economic-development initiatives in Bennington, including partnership in the Bennington Redevelopment Group, a consortium of institutional and private investors and advocates engaged in \$50+ million redevelopment of derelict, historic downtown property (<http://putnamblock.com>).
- Implemented collaboration with Bennington Area Trails System, substantially improving and expanding, and enhancing public access to, campus trail network at no cost to SVC.
- President (elected by membership), Bennington Area Chamber of Commerce (January-May 2019); First Vice President (2017-2018); Board Member (April 2015-2019).
- Board Member, Dorset Theatre Festival, Dorset, VT (March 2017-May 2019).
- Member, Bennington Economic Development Partners (August 2016-May 2019).
- Member, Bennington Redevelopment Group (LLC formed by several institutions and individuals to redevelop semi-derelict historic hotel and adjacent properties in downtown Bennington) (January 2016-May 2019).
- to house various components of student services as basis for fundraising initiative, followed by \$1.35 million pledge to support construction.
- With EVPAF, negotiated SVC's participation in group net-metering contract with Hoosick River Hydro to offset campus's electricity use with pollution-free, renewable hydroelectric power from restored tannery dam in Pownal, VT. (https://hoosicriverhydro.com/?page_id=2).

Buena Vista University. (Approximately 80 full-time faculty, five deans, over 50 administrative staff, over 200 adjunct faculty annually); Academic Affairs budget of about \$22 million.

- Senior Vice President. Member of President's Council, main governance and decision-making body:
 - Collaborative planning and leadership responsibility including overall strategic planning, short- and long-term budget development and management, capital projects, crisis management, and overall university leadership.
- Managed annual academic affairs budget of over \$21 million, including position development, raise administration, allocation of endowed accounts, collaborative budget planning with Controller and Vice President for Business Services.
 - Balanced division budget or surplus FY2009-2015.
- Oversight of main campus academic program (900 mainly traditional-aged, residential students), faculty recruitment, evaluation/tenure and promotion, staff evaluation, general academic operations.
- Oversight of adult degree-completion program (2000 students/1500 FTE/44,000 credit hours annually, 14-17 remote sites in cooperation with Iowa community colleges and online, numerous administrative staff).
 - Conceived, led development and shared-governance process, and oversaw HLC approval of new Bachelor of Applied Science degree-completion program for holders of academically oriented A.A.S. degrees from Iowa community colleges (e.g., Wind Technology, Agricultural Technology, Sustainable Energy Systems), enabling A.A.S. holders to complete a bachelor's degree often required for promotion to management positions. Led development and implementation of new governance structure for Graduate & Professional Studies (adult degree-completion program) to provide more flexibility to meet market needs, 2011-2012.

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- Oversaw preliminary development of new Master's degree in school counseling, 2014.
- Oversight of library, institutional research, registrar, academic assessment, Center for Academic Excellence (tutoring, disability services).
- Established and created budget for University Archives in library.
- Ex-officio member of Board of Trustees Academic Affairs Committee.
- Close collaboration with Human Resources on all personnel matters in Academic Affairs areas. Aggressive recruitment to enhance faculty diversity, resulting in significant increases in multiple areas.
- Co-chair 2010 HLC self-study committee; self-study editor; coordinator of HLC reaffirmation process; no focused visit or other measures required.
 - HLC Accreditation Liaison Officer during entire term.
- Chair, Deans' Council. Primary administrative information-sharing body in Academic Affairs.
- Member, Campus Sustainability Committee/LEED-EB committee for Estelle Siebens Science Center.
 - Numerous campus accomplishments including LEED certification for major residence-hall renovation project, implementation of trayless dining, sustainable purchasing and operational policies, recycling plan, greatly increased awareness of sustainability issues.
- Ex-officio member of Faculty Senate committees: Academic Affairs, Events, Faculty Development, Faculty Welfare, Student Services.
- Ex-officio member Assessment Committee.
 - Team leader for 2014 AAC&U summer institute on "General Education and Assessment" that led to thorough revision of general education assessment strategy according to LEAP rubrics.
- Planning involvement with all major capital projects on campus, including \$13+ million residence hall renovation (summer 2010) and selection of ERP vendor (summer 2012).
- Advocated for and led development, academic approval and implementation of BVU Army ROTC program, 2008-2009.
- Oversaw development of new University Seminar program for new full-time students on Storm Lake campus, including greatly enhanced collaboration between Academic Affairs and Student Services/Affairs, fully implemented fall 2010.
- Collaborative development with Office of Institutional Advancement of various proposals for endowed chairs and other large-scale fundraising initiatives, including \$3+ million endowed chairs in applied ethics and genetics.
- Annual planning and development of Fall Faculty-Staff Workshop.
- Member, Search Committee for Vice President for Student Affairs, summer-fall 2011.
- Developed and implemented plan to redirect 3 hours of faculty workload to promote "high-impact practices" across the curriculum to enhance student learning.
- Developed plan and implemented "English Language Camp" at Chungnam Internet High School, South Korea, sending BVU students and faculty to Korea for three weeks in January each year to teach English to Korean high school students. Program successfully completed third year in 2014.
- Developed plan and implemented "Dr. Marvin Ho Fellowship for English Teaching" in collaboration with Taipei Language Institute, sending a funded BVU graduate student to teach English in Taiwan for an academic year.
- Member, STEM Advisory Council Board—Southwest Regional (Fall 2012-Summer 2013). Appointed by Governor Terry Branstad for this initiative, "a public-private

partnership, whose overarching goal is to boost student achievement in science, technology, engineering and math (STEM) education and promote STEM economic development” in Iowa.

- Various initiatives with the City of Storm Lake, Iowa, including bike-path planning, possible small business incubator, city sustainability initiatives.
- Vice President and Advisory Board member, Turkish American Society of Iowa (TASIOWA, 2009-2014); extensive involvement in interfaith and multicultural programming across Iowa.

Oklahoma City University. (66 full-time faculty, numerous adjunct faculty, 12 administrative staff)

- Managed annual budget of approximately \$5.4 million.
 - Redirected \$66,000 towards equity increases in faculty and staff salaries for 2006-2007; collaboratively implemented 4% budget cut for FY 07 (approximately 50% of overall remaining non-salary operating budget).
 - Secured substantial new university funding to support additional faculty lines, enhanced compensation, and reduced reliance on contingent faculty.
- Oversight of over 20 bachelor’s degree programs, Master of Liberal Arts, PLUS adult-education/degree-completion program, and majority of general education program for OCU.
- Oversight of faculty recruitment, evaluation, promotion, and tenure.
- Planning and development of proposal for new science building, grant proposal submitted spring 2007 (needs assessment, concept, budgeting, concept-development with architects); grant unsuccessful.
- Liaison with Management Development Institute of Singapore (MDIS) for 300-student Bachelor of Arts, Liberal Studies—Mass Communications and Master’s of Mass Communications programs in Singapore, with 12-hour on-campus component in Oklahoma City.
 - Oversight and certification of MDIS Diploma and Advanced Diploma prerequisite programs.
 - Management of HLC accreditation requirements for Singapore program.
 - Worked with MDIS to develop Bachelor of Arts, Liberal Studies—Psychology for implementation in Summer 2008, including documents for HLC accreditation approval.
- Worked with University Advancement, President’s Office, and science faculty to secure gift of 26-acre, \$750,000 parcel of land (“urban wilderness”) for biological and environmental studies programming, fall 2006.
- Editor, report for NCA/HLC Focused Visit, spring 2006 (assessment, enrollment, finances).
- Oversight of development and installation of \$140,000 grant-funded language lab, fall 2005.
- University Leadership Team (primarily information-sharing and strategic discussion).
- Planning Steering Committee (responsible for oversight and implementation of OCU strategic and tactical plan).
- Service on University and other committees:
 - Academic Council (main academic policymaking body).
 - Graduate Council (main graduate-level policymaking body).
 - General Education Committee (supervises general education program, including assessment of general education outcomes).
 - Academic Programs and Standards Committee (evaluation of proposed changes, deletions, and additions to academic programs).
 - University Budget Committee.

- Campus Master-Planning Committee.
- Search committee for Director of Undergraduate Admissions, summer and fall 2006.
- Ad Hoc Committee on Diversifying the Faculty (developing resources and strategies to improve diverse faculty and staff recruiting).
- OCUReads Committee, co-chair (developing and implementing plans to integrate first-year reading experience across the curriculum and co-curriculum).
- Integrated Marketing Committee—Student Recruitment Subcommittee.
- Ad Hoc Committee on the First-Year Experience.
- Ad Hoc Committee on the “Sophomore Slump.”
- Ad Hoc Committee on Retention (first-second year retention increased from 69% in 2002 to 80% in 2007).
- Sustainability Council (developing strategic initiatives and leading activities to incorporate sustainable practices and values into the Oklahoma City University community).
- “Intersections Program” ad hoc committee (developing and implementing “theme year” programming associated with Fulbright Visiting Scholars and other resources; community collaboration with Institute for Interfaith Dialog.
 - Created and curated “Modern Masters: Turkish Ceramics.” Exhibition and demonstration of Turkish ceramics arranged in conjunction with Oklahoma City Museum of Art, Institute for Interfaith Dialog, and other partners (March-April 2007).
- Developed collaborative agreement with DOVE Science Academy (providing resources and opportunities for underserved students in science education, cultural events, and other occasions), Oklahoma City (2005-2008).
- Advisory Board, Institute of Interfaith Dialog, Oklahoma City (2006-2008).
- Co-sponsorship of Annual Interfaith Iftar Dinner, October 2006; co-sponsor and welcome speaker, conference on “Islam in the Contemporary World: Fethullah Gulen Movement in Thought and Practice,” University of Oklahoma, November 2006.

Georgia College & State University. Professor of English and Chair of the Department of English, Speech, and Journalism, July 2000-July 2005. (30 full-time faculty, approximately 15 part-time faculty, and 14 Graduate Teaching Fellows in five degree programs).

- Chair, Presidential Search and Advisory Committee, summer and fall 2003:
 - Coordination of entire search process;
 - Development of all PSAC activities including drafting of advertisements, scheduling, and committee recruitment strategies;
 - Liaison with professional search firm and Chancellor of the University System of Georgia;
 - Arrangement of on-campus interview events;
 - Official communication with all involved constituencies).
- Chair, Subcommittee on Presidential Investiture Ceremony and Master of Ceremonies (Fall 2004; 12 November 2004):
 - Coordination of campus ceremony, music, bringers of greetings and other members of the platform party;
 - Parking and transportation;
 - Decoration of the stage;
 - Keepsakes;
 - On-campus public relations.

- Oversight of faculty evaluation, promotion, tenure, and recruitment (approximately 15 tenure-track hires 2000-2005; several full-time temporary hires and numerous part-time hires; over 10 tenure, promotion, and post-tenure evaluations).
- Budget planning and administration (\$1.5 million+), including direct allocation of over \$60,000 in operating budget and professional development funds, as well as fundraising for departmental Foundation account for expenses not eligible for state funds.
- Direct administration of merit-based salary increase pools.
- Ad hoc working group on availability of courses in the core curriculum.
- Ad hoc retreat group to draft proposal for new liberal arts core curriculum.
- Ad hoc committee to improve the faculty search process and improve institutional success in recruiting diverse faculty.
- Worked with colleagues to propose and implement new B.A. program in Rhetoric and M.F.A. program in creative writing, and new program of Graduate Teaching Fellows.
- Curriculum development and planning, including course and program proposals, management of curricular offerings in five separate programs, and oversight of departmental curriculum evaluation.
- Coordination and entry of departmental SACS documentation (course profiles, faculty qualification profiles, assessment planning and execution).
- Course-schedule planning (approximately 200 courses per year), including coordination of faculty schedules with Black Studies, Interdisciplinary Studies, Women's Studies, and first-year cluster courses.
- Preparation of annual program reviews and periodic comprehensive program reviews for the University System of Georgia.
- Coordination of programs within and outside department (e.g., liaison with School of Education on STEP project, middle-grades cohort program, offerings in children's literature).
- Member of USG Academic Advisory Committee on English (system-wide group of English chairs); elected to Executive Board, 2005, but did not serve due to new position.
- Student recruitment.
- Ad Hoc Committee on Attendance, Academic Council, 2003.
- Advisory Board, Center for Georgia Studies, 2001-2005.
- STEP Team (Standards-Based Teacher Education Program), 2000-2002.
- Symposium Planning Committee, "Flannery O'Connor: The Visionary and the Vernacular" (October, 2003).
- President's Kitchen Cabinet, 2001-2003 (informal advisory group for President Rosemary DePaolo).
- AAHE Summer Academy Project Team, 2001 (developing first-year advising and seminar program).
- Five-Year Administrator Evaluation Committee for chair of Biological and Environmental Sciences (2004-2005).
- Chair of search committee for Dean of School of Liberal Arts and Sciences (summer 2001).

Cornell College. Chair, Department of English, Spring 1996-Spring 2000. (Six full-time and several part-time faculty.)

- Oversight of faculty recruitment (three tenure-track hires and several part-time and visiting-faculty searches).
- Tenure, promotion, and periodic evaluation (one tenure/promotion process).
- Curriculum and course-schedule planning.
- Planning for reducing teaching load from 7 courses/year to 6, including chairing committee to oversee implementation of a modified writing-across-the-curriculum first-year composition program.

- English Department Faculty Search Committees, Spring and Fall 1991 (two searches), Fall 1993.
- Chair, Ad Hoc Committee on Writing at Cornell, 1998-2000:
 - Developed first-year writing program that incorporated courses beyond the Department of English).
- Chair, Judicial Board, 1999-2000, member, 1998-1999.
- Library Advisory Committee; Subcommittee on reappointment, promotion, and continuing employment of professional library staff, 1995-1998.
- Women's Faculty Athletic Representative to the Midwest Conference, 1996-1997.
- Faculty Advisor, *The Cornellian* (student newspaper), 1991-2000.
- Member, *ex officio*, Media Board, 1991-2000.
- Learning Skills Center Advisory Committee, 1991-1995.
- Search Committee for Director of the Learning Skills Center, Spring 1991.

Other Institutions:

- External evaluator for a tenure file (Thomas G. Olsen), SUNY New Paltz, 2002-2003.
- External evaluator for a tenure file (Randall Ingram), Davidson College 1999-2000.
- Adjunct Graduate Faculty and Member of Dissertation Committee for Douglas Hollinger, Texas Christian University, 1994-1996.
- Co-Member, Teaching review committee for tenure review of David L. Vander Meulen, University of Virginia, Fall 1989.
- Senior student member, English major curriculum revision committee, Pomona College, Spring 1985.

Professional Service: Chair of Policy Analysis and Public Relations Committee and member of the NAICU Executive Committee (2019), elected board member (January 2017-, three-year term; resigned due to departure for Bulgaria).

Member, NCAA President's Advisory Group, representing the New England Collegiate Conference (June 2017-June 2019).

President, Vermont Higher Education Council (July 2016-June 2017, one-year term); Executive Committee (2016-2018). (VHEC is the umbrella organization for many statewide higher-education programs and initiatives, including Campus Compact, a consortium for sustainability, promotion of Vermont higher education, etc.)

Teaching Experience: Buena Vista University, Professor of English (no required teaching responsibilities). Shakespeare, spring 2012.

Oklahoma City University, 2005-2008. Professor of English (tenured upon appointment, minimal teaching responsibilities). Contemporary Turkish Fiction, spring 2007; co-instructor, one-hour honors symposium, fall 2007.

Georgia College & State University, 2000-2005. Professor of English (tenured 2002). (Composition [English 1101 and 1102], Research Methods [graduate], Renaissance Literature, Topics in Shakespeare, Milton, Jane Austen, Honors Seminar [Utopias and Dystopias]; Study Abroad [Turkey and Greece Maymester]).

Cornell College, Fall 1990-2000. Associate Professor (tenured), 1996-2000; Assistant Professor, 1993-1996; Instructor, 1991-1993; Visiting Instructor, 1990-1991 (Senior Seminars [Jane Austen, Restoration Drama], Chaucer, Shakespeare, Renaissance Poetry, Renaissance Prose, Milton, Restoration and Eighteenth-Century Literature, Eighteenth-Century Fiction, Part I of the Survey of English Literature, Multicultural Fiction, and Travel Literature, study-abroad course in England, and others).

University of Virginia, 1987-1989. Graduate Teaching Assistant (various levels of Composition, and Shakespeare).

Refereed Publications: “Response to Lisa Botshon and Siobhan Senier.” *Profession 2000*. New York: Modern Language Association, 2000. 175-177.

“Reply [to Joyce Melissinos].” *Profession 2000*. New York: Modern Language Association, 2000. 189-190.

“Small Departments and Professional Desires.” *Profession 1999*. New York: Modern Language Association, 1999. 204-213.

“Desiring the Foreign Self: Identity (Com)modification and the Early Grand Tour.” *Illicit Sex: Identity Politics in Early Modern Culture*. Ed. Thomas DiPiero and Pat Gill. Athens: University of Georgia Press, 1997. 203-218.

“Reflections on Integrating Early Women Writers into the Undergraduate Curriculum.” *Sappho and Lady Mary Wroth: Integrating Women Writers of Classical Antiquity and the English Renaissance into the College Curriculum*. Ed. Jane Donawerth, Judith Hallett, and Adele Seeff. College Park: University of Maryland Center for Renaissance and Baroque Studies, [1995]. 10-13.

“Charles II’s ‘Grand Tour’: Restoration Panegyric and the Rhetoric of Travel Literature.” *Philological Quarterly* 72.1 (Winter 1993): 53-71.

“‘Private Greatness’: The Feminine Ideal in Dryden’s Early Heroic Drama.” *Restoration* 16.1 (Spring 1992): 2-19.

Reviews and other publications: “How is Bulgaria Like New England?” New England Board of Higher Education website, January 21, 2020 (<https://tinyurl.com/whr3b6e>).

Regular blog contributor, “On Hiring,” *The Chronicle of Higher Education* (online, May 2008-Spring 2014). Over 150 entries published online and a small number in the print edition. Many entries archived at <https://www.chronicle.com/author/david-evans>.

“The Challenge of Undergraduate Research.” Reality Check. *Peer Review: Emerging Trends in Undergraduate Education*, a Publication of the Association of American Colleges and Universities 12:2 (Spring 2010): 31.

Review of Chloe Chard, *Pleasure and Guilt on the Grand Tour*. (Manchester: Manchester UP, 1999). *1650-1850: Ideas, Aesthetics and Inquiries in the Early Modern Period* 8 (2003): 407-409.

Review of Robin Jarvis, *Romantic Writing and Pedestrian Travel* (1997. Houndsmills, Basingstoke, Hants.: 2000). *1650-1850: Ideas, Aesthetics and Inquiries in the Early Modern Period* 8 (2003): 403-404.

“Regalos Festival in St. Augustine.” Feature article and four color photographs. *Tradición Revista: The Journal of Contemporary & Traditional Spanish Colonial Art & Culture* 7.2 (Summer 2002): 34-35.

Review of Isobel Grundy, *Lady Mary Wortley Montagu, Comet of the Enlightenment* (Oxford: Oxford UP, 1999). *ASECS Book Reviews Online*.
<http://www.csulb.edu/colleges/cla/ebro/?p=624>.

Review of Raymond D. Tumbleson, *Catholicism in the English Protestant Imagination: Nationalism, Religion, and Literature 1600-1745* (Cambridge: Cambridge UP, 1998). *1650-1850: Ideas, Aesthetics and Inquiries in the Early Modern Period* 7 (2002): 443-445.

Review of Patrick Brantlinger, *Fictions of State: Culture and Credit in Britain, 1694-1994* (Ithaca: Cornell UP, 1996), and Sandra Sherman, *Finance and Fictionality in the Early Eighteenth Century: Accounting for Defoe* (Cambridge: Cambridge UP, 1996). *1650-1850: Ideas, Aesthetics and Inquiries in the Early Modern Period* 6 (2001): 366-370.

Regular free-lance drama, music, and performance-art reviewer for the *Cedar Rapids Gazette* (over 30 reviews published between September 1996 and mid-2000, including The Ensemble for Early Music, Cassandra Wilson, Karen Finley, Amsterdam Concertgebouw, The City of Birmingham Symphony Orchestra, the Marcus Roberts Trio, Herbie Hancock, Suzzy Roche, Buddy Guy, and University of Iowa productions of *Everything that Rises Must Converge*, *Arcadia*, *Salt*, *Preface to the Alien Garden*, and *Why We Have a Body*).

Review of Cedar Rapids Museum of Art, *The City Series: Taos, Albuquerque, Santa Fe*. *THE Magazine: Santa Fe's Monthly of the Arts*. November, 1998: 39 (lead review).

“Revisiting a Familiar Landscape.” Review of Cedar Rapids Museum of Art, rehanging of Grant Wood and Marvin Cone Collections. *Icon: Independent Weekly News for IC & CR*. August 13, 1998: 10.

“Autobiography of a Museum.” Review of Des Moines Art Center, *Commitment, Community and Controversy: The Des Moines Art Center Collection*. *Tractor: A Quarterly Magazine of Iowa Arts and Culture* 6:3 (Summer 1998): 42-44.

“Bohemia on the Cedar.” Review of Mel Andringa and The Drawing Legion, *The Man Who Discovered Iowa* [a performance art piece]. *Tractor: A Quarterly Magazine of Iowa Arts and Culture* 2:4 (Spring 1995): 43-44.

Unsigned “Notes on Current Books” in *The Virginia Quarterly Review*, including: Alan T. McKenzie, *Certain, Lively Episodes: The Articulation of Passion in Eighteenth-Century Prose* (67.1 [Winter 1991]); James M. Rosenheim, *The Townshends of Raynham: Nobility in Transition in Restoration and Early Hanoverian England*; and Sukanta Chaudhuri, *Renaissance Pastoral and its English Developments* (66.3 [Summer 1990]); Paula M. Backscheider, *Daniel Defoe: His Life* (66.2 [Spring 1990]); and Cedric D. Reverand II, *Dryden's Final Poetic Mode: The Fables* (65.3 [Summer 1989]).

Conference Papers and Presentations, Professional Seminars: Panel Presenter, “Strategies for Mergers, Acquisitions, and Teach-outs.” 2020 Council of Independent Colleges Presidents’ Institute, Marco Island, Florida, January 5, 2020.

“Some Thoughts on Self-Care.” With spouse Ursula C. McCarty. 2019 Council of Independent Colleges Presidents’ Institute, Scottsdale, Arizona, January 7, 2019.

“Vermont Class of 2012 Findings and Southern Vermont College.” Vermont Class of 2012—a Study in Higher Education Enrollment and Completion. Vermont Student Assistance Corporation, Winooski, Vermont, December 4, 2018.

Leader, sessions on “The Department/Division Chair: Beyond the Job Description” and “Becoming a Leader on Campus,” Council of Independent Colleges Workshop for Department and Division Chairs, Williamsburg, Virginia, April 2018.

Moderator and Respondent, “Thinking Forward...Embracing New Dimensions: A Celebration of the Liberal Arts,” Franklin College Inaugural Symposium, the Inauguration of Thomas J. Minar, Ph.D. Franklin, Indiana, April 8, 2016. (Speakers included PBS commentator Mark Shields; Deborah Humphreys from AAC&U; Scott McCorkle, CEO of Salesforce Marketing Cloud; and Franklin students Khadijetou Abdourahmane and Iam Mullen).

Leader, session on “The Department/Division Chair: Beyond the Job Description,” Council of Independent Colleges Workshop for Department and Division Chairs, Charlotte, North Carolina, April 2014.

“Best Practices for Recruiting and Retaining Faculty at Small, Rural Private Institutions.” Invited presentation/workshop, Kansas Independent Colleges Association Chief Academic Officers Meeting, Topeka, November 2013.

“OBVU 210 for International Exchange Students.” Panel Presenter, “Programs for International Students on Your Campus.” 2013 Council of Independent Colleges Chief Academic Officers Institute, Pittsburgh, Pennsylvania, November 2013.

Discussion Facilitator, Workshop for CAOs in Their Third or Fourth Year. 2013 Council of Independent Colleges Chief Academic Officers Institute, Pittsburgh, Pennsylvania, November 2013.

Leader/consultant, session on “The Department Chair: Beyond the Job Description,” professional development seminar for department chairs at Southeast Missouri State University, Cape Girardeau, October 2013 (invited by the Council of Independent Colleges).

“The Small Residential College in a Time of Radical Change: Values and Challenges.” 3rd International Congress on Trends in Higher Education: “Innovative and Entrepreneurial University.” Fatih University, Istanbul, Turkey, May 2013.

Leader, session on “The Department/Division Chair: Beyond the Job Description,” Council of Independent Colleges Workshop for Department and Division Chairs, Cincinnati, OH, May 2013.

Discussion Facilitator, Workshop for CAOs in Their Third or Fourth Year. 2012 Council of Independent Colleges Chief Academic Officers Institute, San Antonio, Texas, November 2012.

Panel Presenter, “Making Effective Use of Department and Division Chairs as Critical Links in Academic Administration.” 2012 Council of Independent Colleges CAO Institute, San Antonio, Texas, November 2012.

Leader, session on “Hiring and Supporting Adjunct Faculty Members,” Council of Independent Colleges Workshop for Department and Division Chairs, Indianapolis, Indiana, April 2012.

Discussion Facilitator, Workshop for CAOs in Their Third or Fourth Year. 2011 Council of Independent Colleges CAO Institute, St. Petersburg Beach, Florida, November 2011.

“Orienting Engagement: The Footprint Project at Buena Vista University.” Educating for Personal and Social Responsibility: A Twenty-First Century Imperative. Association of American Colleges and Universities Network for Academic Renewal Conference, Long Beach, California, October 2011. Lead presenter and panel organizer.

Panel presenter, “Shared Governance: Where Does the CAO Fit In?” 2010 Council of Independent Colleges CAO Institute, Williamsburg, Virginia, November 2010.

Panel presenter, “Rural and/or Small Institution Environments: Challenges for New Student Success.” John N. Gardner Institute for Excellence in Undergraduate Education panel. Higher Learning Commission 115th Annual Conference, Chicago, Illinois, April 2010.

“Engaging Commemoration: Oklahoma City University and the National Memorial and Museum” (with H. Brooke Hessler). Committee on Metropolitan and Urban Institutions panel, annual conference of the Council of Colleges of Arts and Sciences, Portland, Oregon, November 2008.

“The Strange Case of Eugenius Philo-Patriæ’s *A Succinct Description of France* (1700).” Fourth Biennial Conference of the Travel Literature Association, Milwaukee, Wisconsin, October 2004.

“Communication and Confidence in a Presidential Search.” 33rd Annual Assembly of the American Association of University Administrators, Chicago, June 2004.

“Private Virtues, Public Benefits: The Diverse Realms of Small-Department Life.” Modern Language Association Convention, New Orleans, December 2001.

“Utopia/Dystopia Revisited: WebCT, Honors Education, and Cognitive Flexibility.” Co-presenter with Dr. Robert Viau, Professor of English, GC&SU. Annual University System of Georgia Technology Conference, Rock Eagle, October 2001.

“Material Conditions and Political Positions: Reading Dirt on the Early Grand Tour.” Annual meeting of the South-Central Society for Eighteenth-Century Studies, Baton Rouge, Louisiana, March 2000.

“Illustrating Gay’s *Fables*.” American Society for Eighteenth-Century Studies Annual Conference, University of Wisconsin, Milwaukee, March 1999.

“I saw the contrary in 1685’: Contesting Readers Reading the Grand Tour.” Sixth Annual Meeting of the Group for Early Modern Cultural Studies, Newport, Rhode Island, November 1998.

“Gaudy Tulips in the Cornfields, or, the Eighteenth Century in Small-College Iowa.” American Society for Eighteenth-Century Studies Annual Conference, University of Notre Dame, March 1998.

“Traveling to Court.” Twenty-First Annual Northeast American Society for Eighteenth-Century Studies Conference, Boston College, December 1997.

“‘The nastiest Lane in *London*... is Frankincense and Juniper to the Sweetest Streets in *Paris*’: English Travelers Write the Foreign City.” Annual Midwest American Society for Eighteenth-Century Studies Conference, University of Illinois, Chicago, October 1997.

“Joining a Small-College Department in a Time of Professional Change, or, ‘We’re All Generalists Here, Dear Boy.’” Modern Language Association Convention, Washington, D.C., December 1996.

“Political Travel/Aesthetic Tourism: The Early Evolution of Grand Tour Theory.” Twentieth Annual Northeast American Society for Eighteenth-Century Studies Conference, College of the Holy Cross, September 1996.

“‘Though *Jack* speak French, I cannot endure *Jack* should be a gentleman’: The Politics of Languages on the Early Grand Tour.” American Society for Eighteenth-Century Studies Annual Conference, University of Texas, Austin, March 1996.

“Rotting Bodies and Resurrected Dogs: Visions of Death on the Italian Grand Tour.” Third Annual Meeting of the Group for Early Modern Cultural Studies, University of Texas, Arlington, October 1995.

“Lady Mary Wortley Montagu, Scriblerian(?)” Nineteenth Annual Northeast American Society for Eighteenth-Century Studies Conference, University of Ottawa, September 1995.

“‘Men Mock the Idol of Their Former Vow’: Lady Mary Wortley Montagu, Smallpox, and the Commodification of Beauty.” Second Annual Meeting of the Group for Early Modern Cultural Studies, University of Rochester, November 1994.

“Skirting the Canon: Lady Mary Wortley Montagu’s *Town Eclogues*.” Third Annual Conference on Eighteenth- and Nineteenth-Century British Women Writers, Michigan State University, April 1994.

“The Grand Tour and the Political Crises of the Seventeenth Century.” Group for Early Modern Cultural Studies Inaugural Meeting, University of Oklahoma, October 1993.

“Charles II’s ‘Grand Tour’: Restoration Panegyric and the Rhetoric of Travel Literature.” University of Miami/Michel de Certeau Center Annual Interdisciplinary Conference on Medieval, Renaissance, and Baroque Studies, February 1992.

“New Historicism, Politics and European Travel Literature of the English Revolution.” College English Association panel at the Modern Language Association Convention, San Francisco, December 1991.

Panels Organized/Chaired: “Looking at Death.” Third Annual Meeting of the Group for Early Modern Cultural Studies, University of Texas, Arlington, October 1995.

“Lady Mary Wortley Montagu as (Anti)feminist Satirist.” Nineteenth Annual Northeast American Society for Eighteenth-Century Studies Conference, University of Ottawa, September 1995.

“‘Rabbets,’ Smallpox, Scrofula, and Other Phenomena: Writing the Odd Body in Eighteenth-Century England.” Second Annual Meeting of the Group for Early Modern Cultural Studies, the University of Rochester, November 1994.

“The Cultural Uses of Foreign Travel in Early Modern Europe.” Group for Early Modern Cultural Studies Inaugural Conference, University of Oklahoma, October 1993.

Other Public Presentations: “Practical Literature: How Shakespeare Still Matters in a Utilitarian Age.” Green Mountain Academy of Lifelong Learning, Manchester, Vermont, April 2016.

“Sustaining Tradition: Turkish Ceramics, Tourism, and the Craft Revival.” Green Mountain Academy of Lifelong Learning, Manchester, VT, November 2015.

“Turkish Traditional Art as a Route to Intercultural Understanding and Friendship.” Turkish American Society of Chicago Community Lecture, Chicago, June 2013.

“Turkish Ceramics from Istanbul to Iowa.” College of Design, Iowa State University, September 2011.

“Turkish Çini from Istanbul to Iowa.” Turkish American Society of Iowa, Cedar Falls, March 2011.

“Traveling to Dialog.” Keynote address, Annual Interfaith Dinner, Iowa Dialog Center, Ames, Iowa, September 2009.

Arabian Jazz, by Diana Abu-Jaber. “Oklahoma Reads,” Oklahoma City University, February 2006.

Introduction and commentary, *Smokey and the Bandit* (Center for Georgia Studies Film Series), January 2004.

“Talking Turkey.” Georgia College & State University Interdisciplinary Studies Faculty Forum, November 2003.

“Empiricism, Plagiarism, and Politics in Restoration European Travel Writing.” Fellow Lecture, Beinecke Rare Book and Manuscript Library, Yale University, April 2000; also as an invited lecture at the CUNY Graduate Center, April 2000.

“The British Reformation as a Background for the Wesleyan Movement.” Mt. Vernon United Methodist Church, October 1999.

“The Reformation and the Presbyterian Tradition.” Mt. Vernon Presbyterian Church, April 1999.

“Why Read Jane Austen?” The Iowa City Chapter of the PEN Professional Women of America, April 1999.

“Teaching—and Learning—on the Faculty of a Small College.” Invited presentation to graduate fellowship recipients, University of Iowa, October 1997.

- “Applying for, and Teaching in, a Position at a Small College.” Invited Presentation to Graduate Students in British Studies, Yale University, April 1997.
- “The Grand Tour in Seventeenth-Century English Culture.” Invited Lecture, Luther College, Decorah, Iowa, March 1997.
- “London Kills Me: Sex, City, and Satire in Lady Mary Wortley Montagu’s *Eclogues*.” Invited Lecture, Connecticut College, New London, March 1997.
- “What We Look for in a Job Applicant.” Invited presentation to graduate students in English and Comparative Literature, University of Iowa, October 1996.
- “Integrating Women Writers into the Survey Curriculum,” Workshop co-leader. University of Maryland, College Park, May 1995.
- “Why Read Jane Austen?” All-College Convocation, Cornell College, March 1993.
- “The Canon and the Classroom: Questions and Issues.” All-College Convocation, Cornell College, March 1991.

Selected Media Appearances/Interviews (solely written by me unless otherwise noted):

- “American University in Bulgaria: 32 Years of Success.” *Vagabond: Bulgaria’s English Magazine*, March 27, 2023. <https://www.vagabond.bg/american-university-bulgaria-32-years-success-3730>.
- “President Evans for BG on Air: We Need to Remind Ourselves that Education is a Public Good.” *AUBG Today*, September 4, 2022 (reprinting interview from paper copy of *BG on Air, the In-Flight Magazine of Bulgaria* Air, May, 2021). <https://www.aubg.edu/aubg-today/president-evans-for-bg-on-air-we-need-to-remind-ourselves-that-education-is-a-public-good/>.
- “The Exceptional Approach of the American University in Bulgaria.” *Vagabond: Bulgaria’s English Magazine*, March 26, 2022. <https://www.vagabond.bg/index.php/exceptional-approach-american-university-bulgaria-3376>.
- “Дейвид Евънс, президент на Американския университет: Искам да сме пример за нещо добро от САЩ за България” (David Evans, President of American University: I Want Us to Be an Example of Something Good from the USA to Bulgaria.” *Дневник* (“Diary”), September 27, 2021. Translated from English to Bulgarian by AUBG staff. https://www.dnevnik.bg/biznes/intervju/2021/09/27/4257063_deivid_evuns_prezident_na_amerikanskiia_universitet/.
- “The Amazing Success of the American University in Bulgaria.” *Vagabond: Bulgaria’s English Magazine*, August 27, 2021. <https://www.vagabond.bg/index.php/amazing-success-american-university-bulgaria-3187>.
- Advisory Reader:** *New Oxford American Dictionary*. New York: Oxford University Press, 2001. Specialist Subject Consultant for *Handwriting, Printing/Bookbinding, and Literature* categories (several hundred definitions reviewed and corrected).

Community Writing: Researching Social Issues Through Composition. McGraw-Hill, 1999.
(Book ultimately not published.)

The Dolphin Reader, Second Edition. Ed. Douglas Hunt. Houghton Mifflin, 1989.

Awards and Honors:

External Awards:

Council of Independent Colleges' "Presidential Vocation and Institutional Mission Program,"
funded by a grant from the Lilly Endowment, summer 2012-spring 2013.

The Frederick A. and Marion S. Pottle Fellowship in 18th-Century British Studies, The Beinecke
Rare Book and Manuscript Library (four weeks), Yale University, 2000.

Yale University Library Fellowship for Study at the Lewis Walpole Library (two weeks), 1997.

English-Speaking Union Lily Dabney Scholarship for Summer Study in Great Britain, 1988.

American University in Bulgaria: Elected to Phi Beta Delta honor society for international
education and exchange (<https://www.aubg.edu/phi-beta-delta>).

Oklahoma City University: Tenured on hire. Elected to membership in Phi Kappa Phi, Fall
2005.

Georgia College & State University: Tenure, effective Fall 2002

Weir Grant to support travel to Turkey and Greece to prepare a study abroad course, summer
2001

Cornell College: Tenure and Promotion to rank of Associate Professor, 1996

Mellon Foundation Grant for Teaching with Technology, 1999-2000

Competitive Faculty Development Grants, 1993-1994, 1995-1996 (two), 1996-1997, 1997-
1998, 1999-2000 (two)

University of Virginia: Grade of Distinction on Genre (Novel) and Author (Jane Austen)
sections of Qualifying Orals, April 1989

President's Fellowship, on the recommendation of the Department of English, 1986, 1987,
1988

Bibliographical Society of the University of Virginia Book Collecting Prize, 1987, 1989

Philip Francis Du Pont Fellowship, 1986

Main Areas of Scholarly Interest:

Professional Issues, Institutional Leadership and American Higher Education

English Literature, Society, Politics, and Culture 1630-1760

Travel Writing

Cultural Studies, Social History, and the New Historicism

The History of the Book

The English Novel

Earlier Seventeenth-Century Poetry and Drama

Professional Travel and Study Abroad:

Multiple fundraising, recruitment, and diplomatic/alumni trips on behalf of the American University in Bulgaria to the United States, North Macedonia, Serbia, Albania, Belgium, England, and Japan, 2019-2023.
Leader (with wife, Ursula McCarty) of TASIOWA/Niagara Foundation of Iowa art-oriented trip to Turkey, May-June 2013.
Partnership and collaboration meetings with various institutions in South Korea and Taiwan, January 2012 and January 2013.
Co-leader of TASIOWA trip to Turkey with three members of Iowa legislature and other community leaders, July 2011.
McCorkle Fellowship faculty development trip to South Korea, May-June 2011.
Team leader, program development exploration in Singapore, BVU, December 2009.
Program development and exchange agreements, South Korea, December 2009.
Leader, McCorkle Fellowship faculty development trip to Turkey, June-July 2009.
Leader/Organizer, Study Abroad trip to Turkey (two weeks, May 2008).
Institute of Interfaith Dialog (Oklahoma) Interfaith Trip to Turkey, May-June 2007.
Singapore, October 2005, July 2006, October 2006, October 2007, March 2008, OCU graduations and program development, Management Development Institute of Singapore.
Japan, October 2005, program development with the Management Development Institute of Singapore; student exchange agreement with Ritsumeikan University, Kyoto, Japan.
Co-leader, "Honors Study Abroad in Turkey and Greece," Georgia College & State University, May 2002.
Weir Grant, Turkey and Greece, June 2001 (program development for Honors Study Abroad undertaken in May 2002).
Co-leader, "Theatre and the Arts in England," Cornell College, January 1999.
University of Birmingham Shakespeare Summer School, Stratford-upon-Avon, June-July 1988.
Cambridge-UCLA Program, Trinity Hall, Cambridge, July-August 1983.

References: Available upon request